

Yu kanhi thimneme da ngarra putek neki
Welcome to Country

Regional Plan 2023-24

Draft



West Daly Regional Council acknowledges the Traditional Owners and custodians of the lands on which we live and work, paying our respect to Elders past, present and in the future

Our Brand

Our Council's logo was developed from a concept design created by Annunciata Wilson of Peppimenarti. The communities within the West Daly region are represented by the colours of their dance group.

Communication between communities was sent via message sticks to advise of the passing of a loved one or ceremonies. People would walk to where they needed to be and they would count the number of days it would take by marking the message stick.

Peppimenarti is red (Wangga),

Nganmarriyanga is yellow (Lirrga),

Wadeye is black (Thanta).



WEST DALY
Regional Council



DARWIN

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Winnellie NT 0820

Telephone: (08) 7922 6403

Email: info@westdaly.nt.gov.au

WADEYE

Address: Lot 463 Perdjert
Street, Wadeye NT 0822

Postal Address: C/ Wadeye
Post Office, Wadeye NT 0822

Telephone: (08) 8977 8702

NGANMARRIYANGA

Address: Lot 108,
Nganmarriyanga NT 0822

Postal Address: CMB 30
Palumpa NT 0822

Telephone: (08) 8977 8500

PEPPIMENARTI

Address: Lot 16,
Peppimenarti, NT 0822

Postal Address: PMB 56
Peppimenarti NT 0822

Telephone: (08) 8977 8600

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ACCESS TO REGIONAL PLAN 2023-24

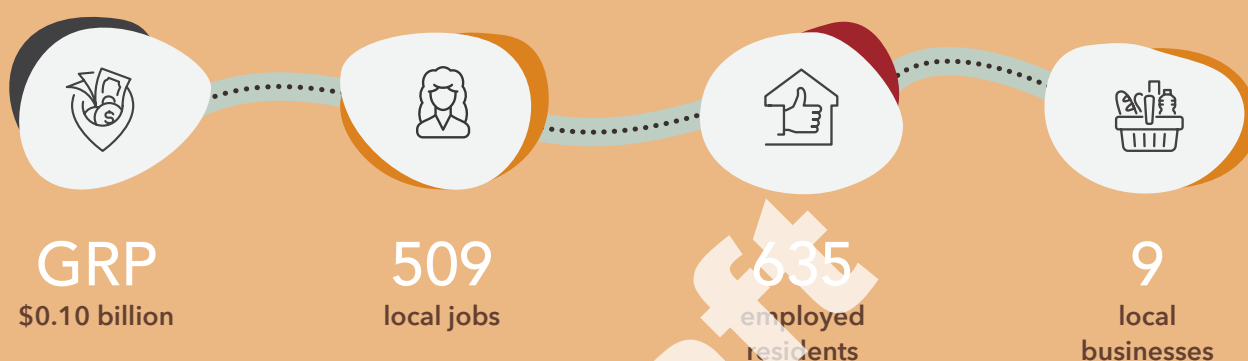
The West Daly Regional Plan 2023-24 is available on the Councils website www.westdaly.nt.gov.au

Hard copies are available for public inspection at all of Councils offices (Darwin, Wadeye, Peppimenarti, Nganmarriyanga) as per section 33(3)(b) of the *Local Government Act 2019*.

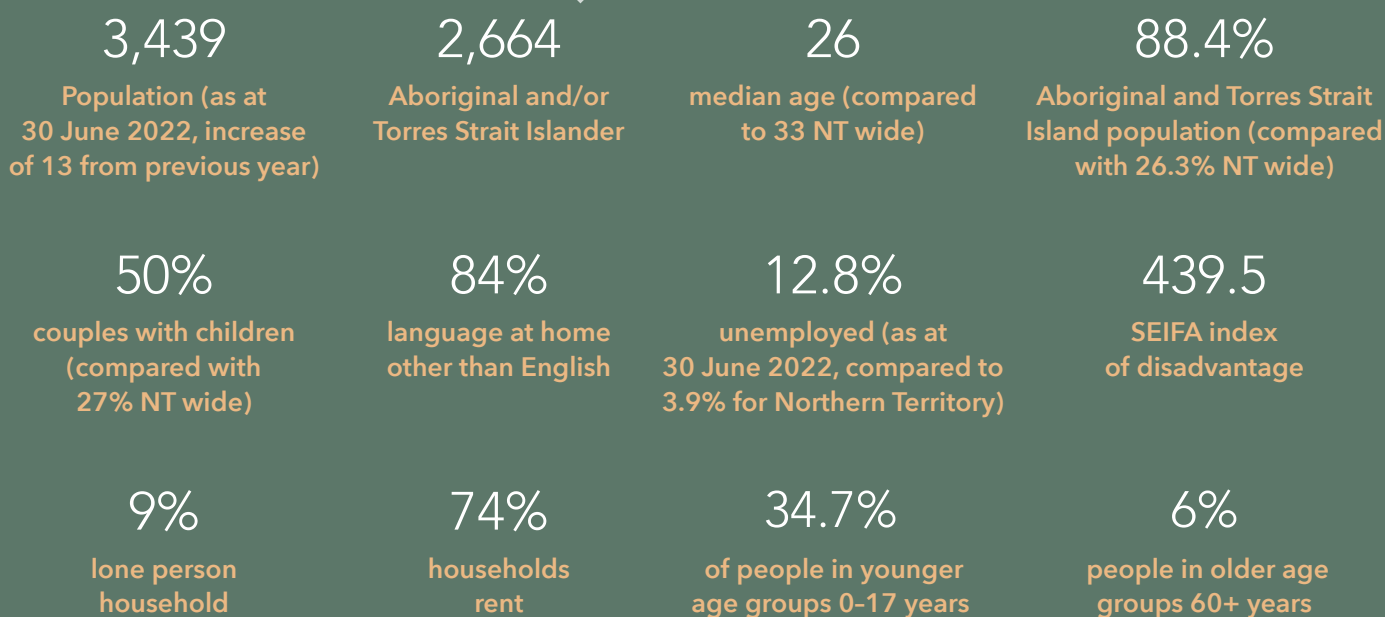
West Daly Region Overview

Statistics

Economic focus (as at 30 June 2022)



Population focus



Selected subpopulation categories

West Daly Regional Council LGA – Total people (Usual residence)	2021			2016			Change
	Number	%	RDA Northern Territory %	Number	%	RDA Northern Territory %	2016 to 2021
Population group							
Males	1,490	50.1	50.5	1,554	49.1	51.8	-64
Females	1,486	49.9	49.5	1,613	50.9	48.2	-127
Aboriginal and Torres Strait Islander population	2,631	88.4	26.3	2,875	90.8	25.5	-244
Australian citizens	2,790	93.8	79.8	3,006	94.9	78.6	-216
Eligible voters (citizens aged 18+)	1,804	60.6	58.3	1,810	57.2	56.9	-6
Population over 15	2,148	72.2	79.0	2,117	66.8	78.4	+31
Employed Population	474	81.3	94.4	453	57.5	93.0	+21

Source: Australian Bureau of Statistics, *Census of Population and Housing 2016 and 2021 (Usual residence)*



The West Daly Region is a place of untouched beauty with expansive beaches that meet mangrove and melaleuca forest with savannah reaching out to the floodplains of the fertile Moyle River.

The region has diverse flora and fauna across a spectacular landscape that is the traditional lands of Thamarrurr. There are two main languages other than English spoken in the West Daly Region - Murrinh Patha and Kriol.

The West Daly Regional Council covers 14,000 square kilometres and is located about 300 to 420 kilometres south-west of Darwin. The area is mainly rural, with three Indigenous communities at Peppimenarti, Nganmarriyanga and Wadeye which are managed by West Daly Regional Council (Council).

The West Daly region is located in the Top End Region of the Northern Territory.

Council is aligned with the Northern Territory Government's Top End Region Economic Growth Plan 2022-2030, which has been developed to enhance social and economic opportunities for people throughout the region.

The Council works with the Northern Territory Government on their 4 key priorities to achieve this:

- 1 identify and construct key infrastructure to support economic growth
- 2 prioritise Aboriginal capability and leadership
- 3 grow existing industry and skilled local workforce
- 4 activate economic opportunities to diversity and grow the economy.

The Plan identifies several growth sectors for the region to create economic and social opportunities, including agribusiness, native bush foods, resources, mine rehabilitation, tourism, energy transition and construction and civil works.





The Council, as a member of the Top End Regional Economic Growth Committee, plays a key part of the economic and social development of the region and is extending its services to deliver infrastructure in the region on behalf of the Northern Territory and Australian governments.

It is also delivering on the Northern Territory Government's focus for a circular economy by upgrading waste management facilities at Wadeye, Nganmarriyanga and Peppimenarti and an abandoned vehicle recycling project in Wadeye.

With a mission to create real opportunities and provide services and facilities for everyone, our goal is to strengthen Council so it is in a good position to build capability and capacity in our communities, develop a community with good infrastructure, increase jobs, improve

wellbeing and support our people to prosper and grow.

Council will continue to provide the free community bus service in Wadeye and roll out the solar lighting project to improve safety in the community.

Further construction to improve housing and infrastructure in our homelands will also be a priority for this Regional Plan.

West Daly Regional Council will continue to work in partnership with the Northern Territory and Australian governments and community allies, such as Thamarrurr Development Corporation, to improve how we live in the community.

Council is focused on strengthening its local decision making and capability of its Local Authorities - working together to make a real difference.

Highlight of key projects for 2023-24



Improving local roads and road infrastructure



Upgrading the community swimming pool in Wadeye



Upgrading waste management facilities in Wadeye, Peppimenarti and Nganmarriyanga



Delivering West Daly Regional Council's inaugural Strategic Plan

See pages 30 - 32 for more information and feature stories on these projects.

Message from the Mayor and CEO



Bere mayor's welcome manenne

Mayor's welcome

Welcome to the West Daly Regional Council Regional Plan 2023-24.

Living in the West Daly region has some challenges.

Our community can be flooded in, roads cut and the only access is by air during the wet season.

We need more jobs, healthier people and better houses.

All of our land covered by the West Daly Regional Council is Aboriginal owned land.

We need to work together to overcome these challenges and make our region peaceful and safe.

This is what we want for our people and for our community. We want to do the right thing, look after each other and respect each other.

Our people need Council to be strong to deliver more services and

advocate for us and what we need as a community at all levels of government.

This Regional Plan gives us a guide for our journey to grow and develop our region.

As an Indigenous led Council, we know it is important to listen to our community.

Please talk to us, your Elected Members and Local Authorities, and put forward your ideas and views on how we can work together to make a difference.

The West Daly region, our people and our homelands are very important to us.

As the Mayor, I am proud to represent you and the Council to develop strong opportunities for us all.

Ralph Narburup
Mayor



Murrinh nukunu thangu CEO

Welcome message from CEO

We are proud to present our Regional Plan 2023-24 with a refreshed focus and vision for the West Daly Regional Council.

Council acknowledges the Traditional Owners and all peoples living within the West Daly region.

Council has revised our values, and we have a new vision and mission, this will guide us to deliver essential services and improve how we live in our community.

We worked with our Elected Members and consulted our organisation to set this renewed focus and a strong vision to work together to make a difference in our community.

Our Mayor has touched on our values in his welcome message, which have been strengthened to reaffirm our commitment to do the right thing by our community, look after one another and encourage each other.

We are listening to what our people want and learning from each other so we can respect each other's feelings, rights and culture.

Our values underpin how we are going to work together with the community and provide real opportunities, services and facilities that everyone can use.

Whether it is our plans to build a new pool, upgrade roads or improving waste management, the measure of Council's success will be prioritising our time and resources to deliver what is already in our project pipeline.

Our promise in this Regional Plan is that we are going to deliver what we said we are going to do in 2023-24.

A highlight for the community will be the Wadeye swimming pool project which will be the most important infrastructure project Council has embarked on to date. It will have significant benefits for the community and people's health.

Council is building its capacity and capability to deliver road infrastructure and improve local roads that will improve access and safety across our communities in the region.

To achieve our goals, we recognise we can't do this alone. We are here to listen and get people's thoughts and opinions to work towards a better future together.

Council has a strong foundation to help the Northern Territory and Australian governments deliver its projects.

We are strengthening our Local Authorities and working with them to provide more input into our services and projects for 2023-24 and beyond.

We are working together with our community partners and contractors to deliver our projects and improve community assets and infrastructure.

The peoples of the West Daly region are the heart of council and at the centre of everything we do. We will walk alongside culture, country and people to build a stronger community in 2023-24.

Matthew Eastham ASM
Chief Executive Officer

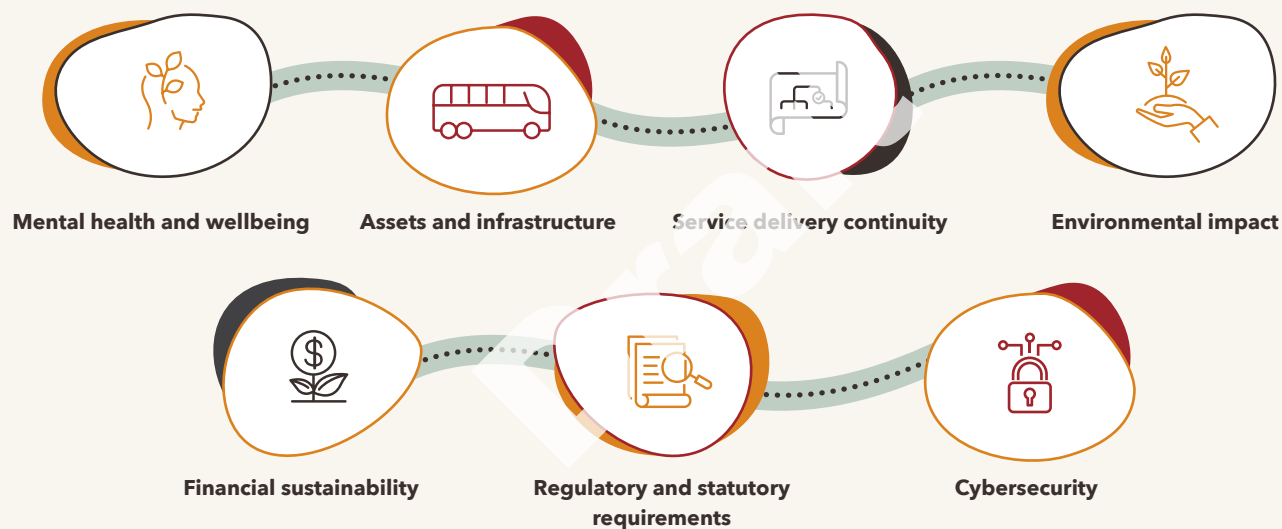


Our Operating Environment

Our risks

Council aims to apply its risk profile to every business, strategic and operational decision it makes into the future.

This risk framework provides us with the architecture to map our Regional Plan and inform reporting on our performance including strategic outcomes, services and project success.



Our opportunities and challenges

West Daly Regional Council experiences unique challenges but also opportunities to focus on specific areas to improve how we provide services and programs in our community.

Social disruption due to community unrest coupled with our remote location present challenges in our ability to deliver services. As a result we are refocusing our organisation to create a respectful, peaceful and safe community.

We are working with our communities, our partners, and the Northern Territory and Australian governments, to come up with local solutions for these complex challenges.

We will listen to what our community want and find the investment opportunities we need to make a difference in our community.

Directing this investment to the right areas, such as our ageing infrastructure, will help our Council to build the foundations so our organisation and community can grow.

Our people, their passion, drive and resilience, are what makes our community and Council strong and we will use their local knowledge and skills to grow our services and local jobs.

Opportunities

- > Improve communication and engagement with community
- > Strengthen Local Authorities
- > Increase local employment
- > Train and develop staff
- > Introduce health and wellbeing strategies
- > Create new partnerships
- > Grow grant funding
- > Diversify funding options
- > Grow commercial services
- > Introduce new technology
- > Improve cybersecurity safety

Challenges

- > Maintaining good mental health and wellbeing
- > Managing the financial cost of delivering services in a remote area
- > Dealing with the impact of community unrest and social disruption on our organisation and people
- > Minimising occupational violence
- > Building financial sustainability
- > Maintaining ageing assets and infrastructure
- > Providing continued service delivery
- > Providing environmental health services and animal management
- > Managing impacts of seasonal accessibility
- > Providing a safe working environment
- > Retaining staff
- > Managing inefficient information technology services

Our Council

Welcome deyida ngumamnara

Welcome to our region

The West Daly Regional Council covers about 14,000 square kilometres along the western coast of the Top End, bordering the Timor Sea.

The land in which our Elected Members live and work is known as Thamarrurr, which in local Murrinh-Patha language means 'coming together to work as one people'.

The traditional lands of Thamarrurr has significant natural, cultural and spiritual values for its people.

Council sees its role as working together with local people to build a stronger community.

We embrace our rich history and natural environment while working towards opportunities for economic and social development.

Three wards make up the West Daly Regional Council – Thamarrurr/ Pindi Pindi, Nganmariyanga and Tyemirri.

Council's headquarters are located on the main street of Wadeye and is the hub from which we deliver operational and support services to Wadeye, Peppimenarti, Nganmariyanga and the surrounding areas. Our homelands service centre in Wadeye delivers municipal, essential and housing maintenance services to 14 homelands across the West Daly region.

Additional Council offices are located in Nganmariyanga and Peppimenarti, while a small team of administrative, financial and support services are provided at the Council's office in Darwin.

Council uses Local Decision Making as a key way to listen and engage with the community. Council works with each of the Local Authorities in our three main communities to identify priority projects and services to involve the community and hear what they need and want to improve their lives and their community.

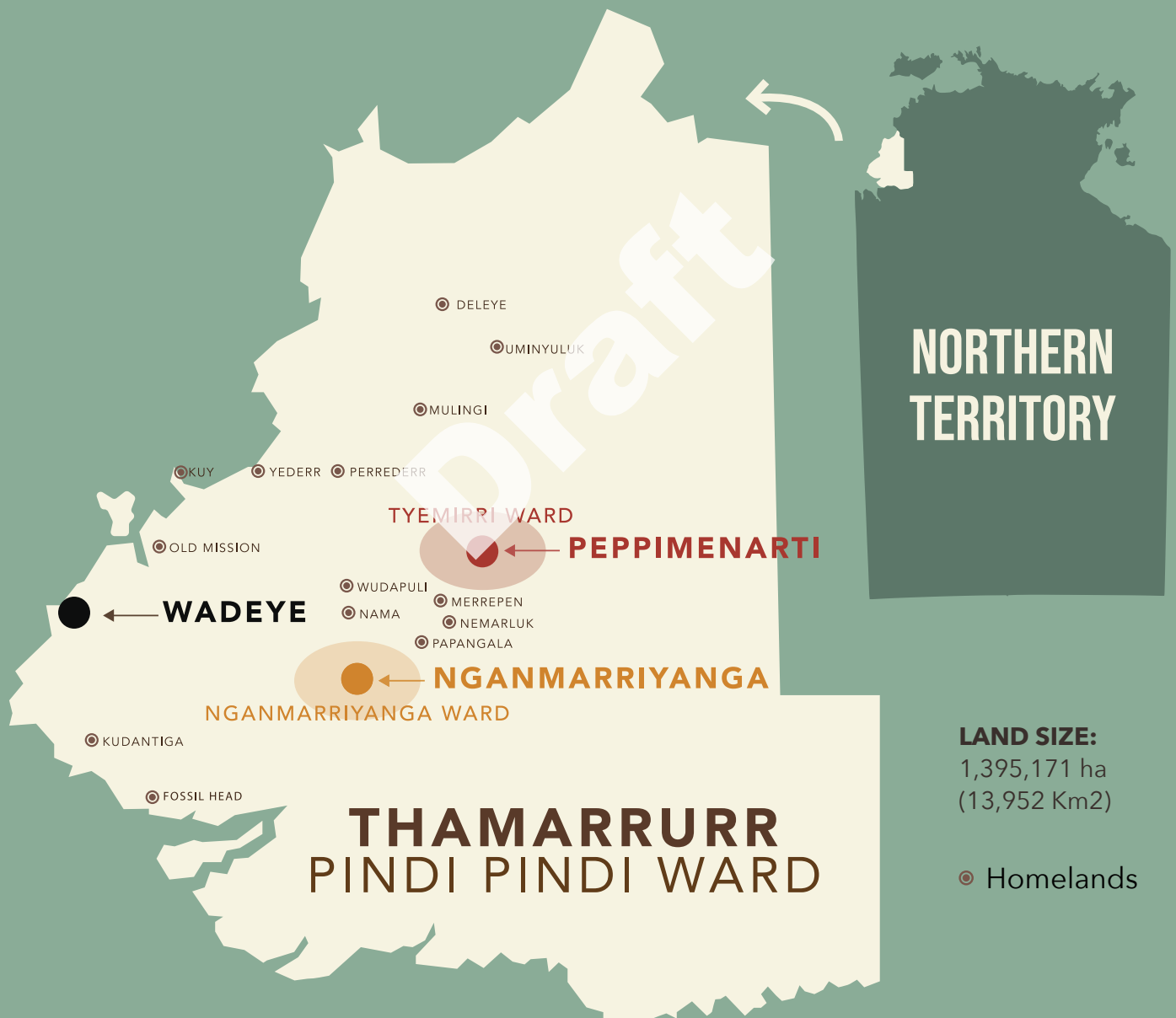
We deliver our services in partnership with government and local non-for-profit organisations.

Our elected members represent Council across the West Daly region and are involved in a range of local committees and organisations.



Caption: Council's Wadeye civil crew

Our Community



Our Elected Members

**Kardu kanhi ngarra thumampunkungkarat-neme
welcome puyemamka-neme da ngarra putek kanhi**

The Elected Members of the West Daly
Regional Council welcome you to Country

West Daly Regional Council is made up of the Mayor, Deputy Mayor and 4 Councillors who are elected for a 4 year term. There are 3 electoral wards, with each ward represented by Elected Members based on their population size, including:

- Nganmarriyanga Ward - one representative
- Thamarrur/Pindi Ward - 4 representatives
- Tyemirr Ward - one representative.

Role of members

according to the *Local Government Act 2019*

The role of a member of a council is:

- to represent the interests of all residents and ratepayers of the council area; and
- to provide leadership and guidance; and
- to facilitate communication between the members of the council's constituency and the council; and
- to be properly informed to enable participation in the deliberations of the council and its community activities; and
- to ensure, as far as practicable, that the council acts honestly, efficiently and appropriately in carrying out its statutory responsibilities; and
- to ensure that council resources are used prudently and solely in the public interest; and
- to actively monitor the financial affairs of the council.

However, a member of the council has no power to direct or control staff of the council, or to interfere with the management of staff of the council.

A member of the council has a duty to act, at all times, in what the member genuinely believes to be the best interests of the council's constituency.

Elected Member

Commitment Statement

As elected members of West Daly Regional Council we commit to:

1

Uphold the values
of West Daly
Regional Council

2

Working
together and
not undermining
each other

3

Holding
each other
accountable for
our behaviours

4

Respecting each
other's views and
working together
for the benefit of the
community

4

Unanimously
supporting the
organisation and
staff at all times

We commit to honour this statement and hold ourselves and each other to account:

.....
Ralph Narburup
Mayor

.....
Wilfred Harris
Deputy Mayor

.....
John Wilson
Councillor

.....
Terry Sams
Councillor

.....
Mark Tunuck-Smith
Councillor

.....
Jake Clark
Councillor

Elected Members



Ralph Narburup - Mayor
Thamarrurr/Pindi Pindi Ward



Wilfred Harris - Deputy Mayor
Thamarrurr/Pindi Pindi Ward



John Wilson - Councillor
Tyemirri Ward



Terry Sams - Councillor
Nganmarriyanga Ward



Mark Tunmuck-Smith - Councillor
Thamarrurr/Pindi Pindi Ward



Jake Clark - Councillor
Thamarrurr/Pindi Pindi Ward

Vision

Working together to make a difference in our community.

Improving how we live in our communities by creating places that are respectful, peaceful and safe.

Mission

To walk alongside culture, country and people to build a stronger community. We do this by working together, creating real opportunities and providing services and facilities that everyone can use.



Values



We do the right thing.



We work together.



We look after and encourage each other.



We respect each other's feelings, rights and cultures.



We listen and learn from each other.

Our Focus

West Daly Regional Council's focus areas are strategic objectives that develop and change with the needs of our community.

Our focus areas for 2023-24 are:

Focus area

Objective

1. A strong Council

We strengthen our organisation by ensuring we have strong foundations: Continuously improving our governance, planning and systems, and building capability to create a sustainable organisation.

2. Strong, safe and healthy people

We build capability and capacity in our communities, supporting our leaders and our people by investing in their growth and wellbeing.

3. Developing Council for community

We aim to provide greater long-term opportunities for our communities through improved infrastructure, increased employment, and community cultural and social events.

4. Delivering on our promises

We continue to grow our services by seeking new opportunities, working alongside others to support our communities and our environment, today and in the future.

Our Governance

The West Daly Regional Council is a local government entity governed by several laws but primarily by the *Local Government Act 2019* and its regulations and guidelines, as well as the *Work Health and Safety Act 2011* and *Fair Work Act 2009*.

Council uses best practice governance to meet its legal and ethical compliance obligation, demonstrate a strong corporate responsibility and deliver services in a timely manner.

Council makes sure its decisions are made within budget and allocates resources appropriately to provide the greatest benefit to our communities.

Our governance structure is designed to enable Council to implement its vision and values with internal controls in place to fulfill its commitments. This structure holds the Elected Members of Council and our

Chief Executive Officer to account by defining their responsibilities and Council's policies, processes and practices to meet our strategic direction and the performance standards set by legislation and governance standards.

Councillors meet every 2 months to discuss and debate local issues, projects and services in our region at an Ordinary Council Meeting, which is open to the public unless dealing with confidential business matters.

Local Authority meetings are held in the community at alternate months to the Ordinary Council Meeting to allow community


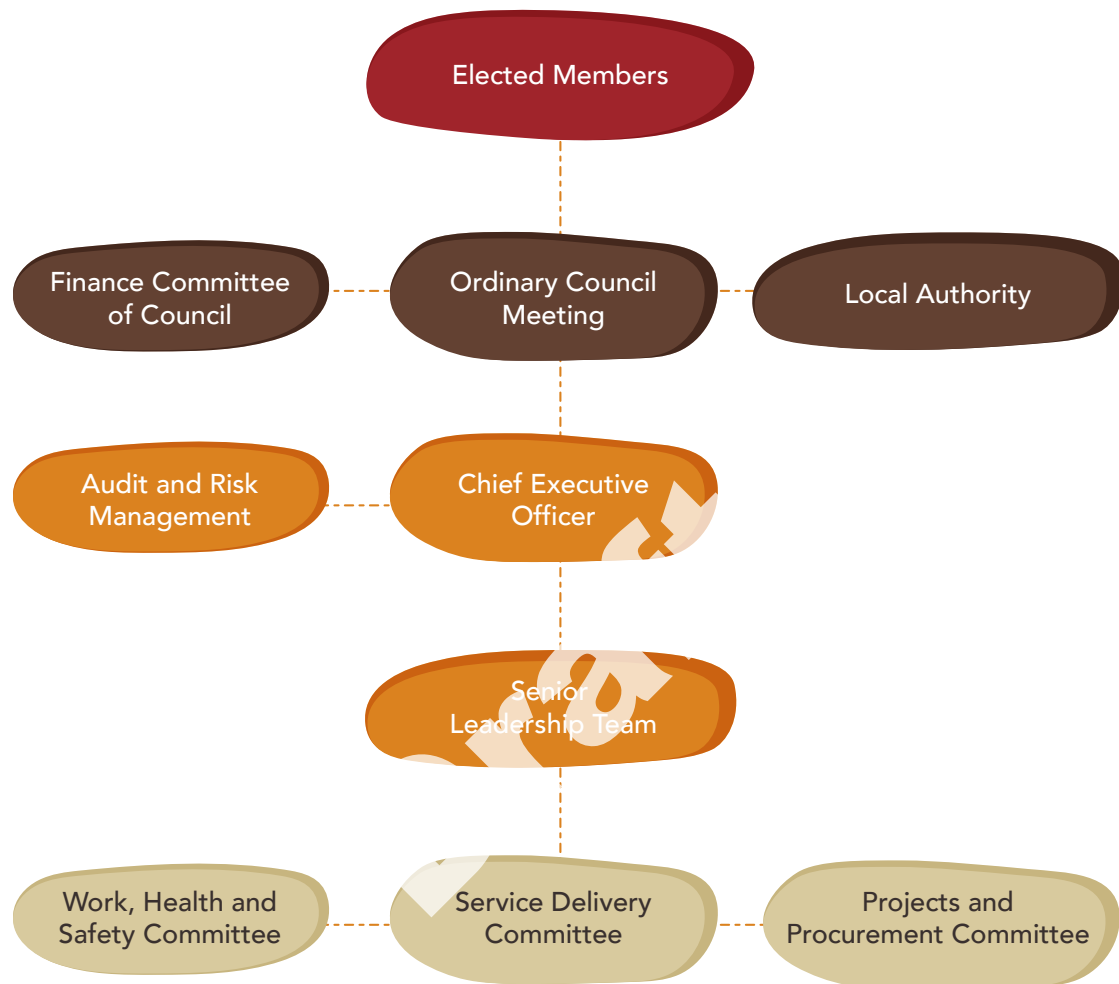
members to attend and have input into services and opportunities to improve their community.

Council is committed to keeping our people informed by being open and transparent.

Council publishes all meeting agenda papers, relevant policies, plans and minutes, including resolutions, on its website www.westdaly.nt.gov.au



Our Framework



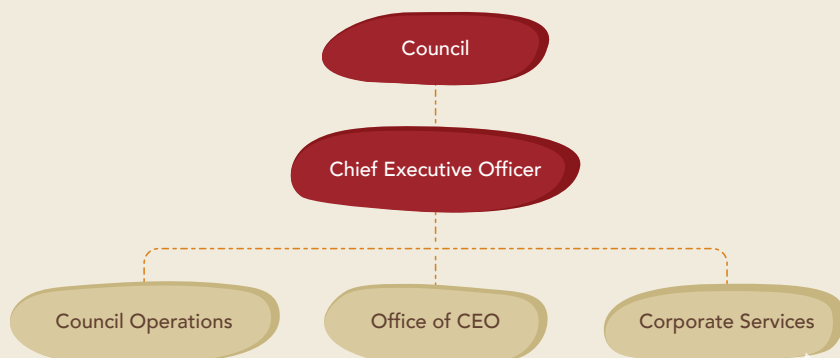
The purpose of the West Daly Regional Council's governance framework is to provide a clear focus on regulatory outcomes, demonstrate a risk-based approach to regulation, inform organisational improvement and improve engagement with stakeholders.

Potential influences on Council's administration and regulatory framework include:

- *Local Government Act 2019*
- Council's new policy and procedures
- Council's Audit and Risk Management Committee
- Council's Finance Committee.

Our People

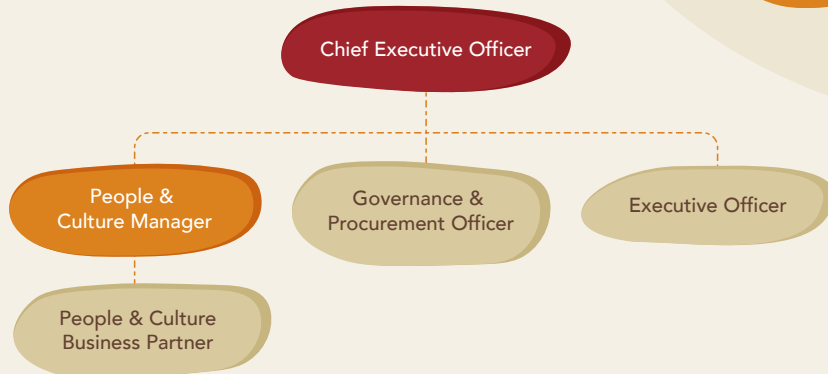
WEST DALY REGIONAL COUNCIL



SENIOR LEADERSHIP TEAM



OFFICE OF THE CEO

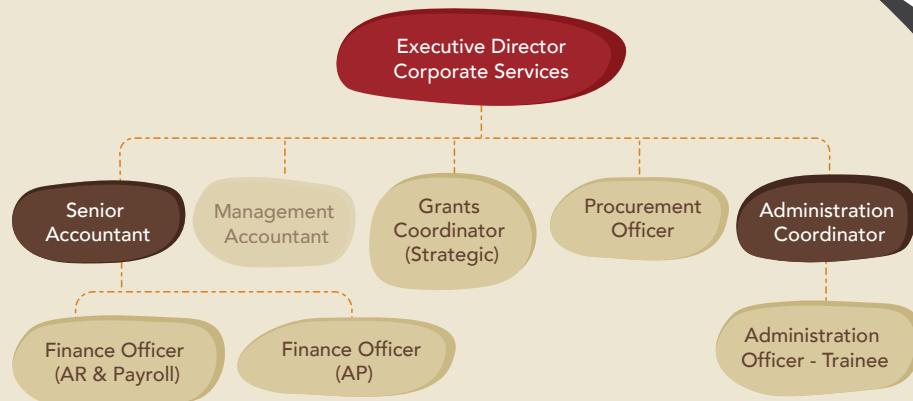




OPERATIONS



CORPORATE SERVICES



Our Cooperative Opportunities

The West Daly Regional Council has collaborative partnerships with a wide range of community, business and government organisations to support our community and help deliver services and investment in our region.

Elected Members represent Council on a range of committees and organisations and Council is committed to expanding these cooperative opportunities in 2023-24.

Our partners include:



Local Authorities

The West Daly Regional Council has 3 Local Authorities to give people a strong local voice in their community.

Local Authorities are created under the *Local Government Act 2019* to represent regional and remote areas in the Northern Territory to help councils listen and work with community residents.

They give community members more control over the services that affect them and involve people in planning projects and services the community need and want.

Local Authorities represent people in Wadeye, Nganmarriyanga and Peppimenarti and meet 4 times a year to give feedback on service delivery and identify priority community projects.

For the West Daly Regional Council, the 3 local authorities:

- enable communities to be closely involved in issues related to local government
- ensure local communities have an opportunity to express their opinions on questions affecting local government
- act as advocates for the local community by taking their views directly back to Council
- advise Council and contribute to Service Delivery Plans for local communities and region

- contribute to developing Regional Plans
- recommend priorities for expenditure in Council's budget
- advise Council on its specific community and social projects that impact their community or region
- alert Council to new and emerging issues affecting the community.

Each Local Authority has a budgetary allocation to fund priority local projects based on community need and want.

Local Authorities are governed in accordance with the provisions of Ministerial Guideline 1, Local Authorities.

Council publishes all Local Authority meeting agendas, papers, relevant policies, plans and minutes, including recommendations, on its website.



Local Authority members

WADEYE

Mayor Ralph Narburup
 Deputy Mayor Wilfred Harris
 Chairperson vacant
 Councillor Jake Clark
 Councillor Tunmuck-Smith
 Damien Tunmuck
 Ken James
 Mark Ninnal
 Timothy Dumoo
 Cyril Ninnal
 Basil Parmbuk
 Margaret Perdijert
 Anne Marie Nudjulu
 Gregory Munar
 Steven Pultchen

PEPPIMENARTI

Mayor Ralph Narburup
 Cr John Wilson
 Chairperson Karl Lukonavic
 Henry Wilson
 Annunciata Wilson
 Joanne Kerr
 Leaya Smith
 Nathan Wilson
 Anastasia Wilson
 Kim Phipat

NGANMARRIYANGA

Mayor Ralph Narburup
 Councillor Terry Sams
 Chairperson Amy Narburup
 Jack Wodidj
 Lorraine Keringbo
 Jimmy Murielle
 Moses Wodidj
 Jeff Wodidj
 Roger Wodidj
 John Paul Wodidj
 Warren Wodidj
 Alex Jacky
 Sandra Jacky
 Mary Wodidj

Local Authority projects

Wadeye**Community safety**

Improved solar lighting
 Footpaths
 Safety video messaging from elders
 Redesign of speed humps

Community enhancements

Redevelop park area
 Shade and seating across community
 Animal management
 Planting of mature trees
 Upgrade cemetery

Strategic projects

Manthathpe walkway

Peppimenarti**Community safety**

Improved solar lighting
 Footpaths
 Fencing

Community enhancements

Community seating and shade
 Shade structures
 - Cemetery
 - Basketball court
 Drainage
 Animal management
 Water tank at the cemetery

Strategic projects

Sporting hub
 Community Activity Centre (Youth, Mens Shed, Cultural Centre)
 Water park

Nganmarriyanga**Community safety**

Improved solar lighting
 Bollards and rocks around speed humps
 Advocate for permanent police presence

Footpaths**Community enhancements**

Planting of mature trees
 Planting fruit trees
 Planting shade trees at cemetery
 Shade and seating across community
 Animal management

Upgrade cemetery**Strategic projects**

Community arts centre
 Community garden



Our Homelands

Homelands are where small populations of people live, whose rightful homes are located on ancestral lands that have cultural and spiritual significance.

The West Daly Regional Council is committed to improving outcomes for all Aboriginal people and recognise homelands as being intimately connected to social, cultural and emotional wellbeing.

Also sometimes referred to as outstations, homelands are the traditional country of groups of Aboriginal people, often families or closely related people that vary in population and size.

There are more than 30 homelands in the West Daly region, 14 of which the West Daly Regional Council is funded to deliver a range

of municipal, essential and housing maintenance services under 4 different grant programs.

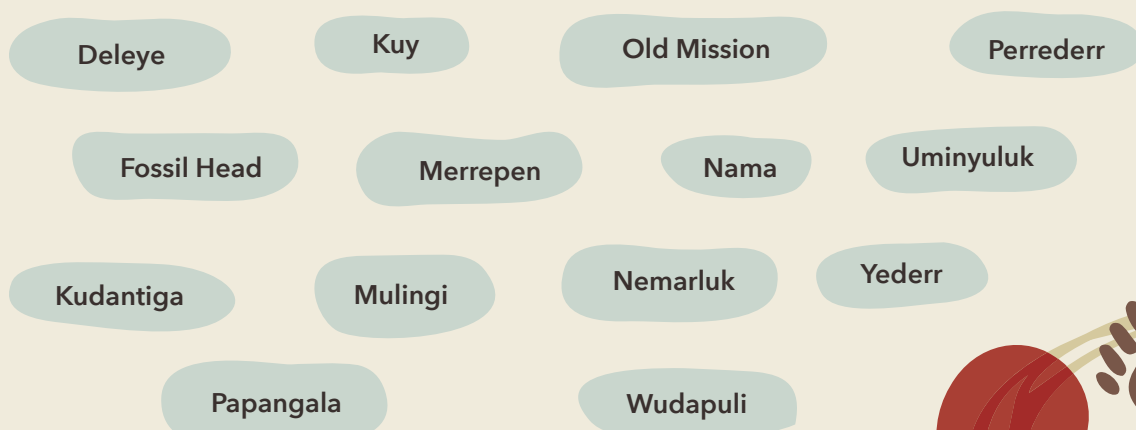
These include:

- Municipal and Essential Services (MES) - repairs and maintenance, minor works and general operational costs for delivering municipal and essential services to homelands
- Housing Maintenance Services (HMS) - conducting urgent, general and routine repairs and maintenance to extend the life of houses and minimise deterioration so homeland

residents can live in a safe and healthy environment

- Homelands Jobs - employ local Aboriginal people in homelands to help deliver homelands programs to increase economic participation by offering employment and training opportunities to residents
- Homelands Capital Grants (HCG) - to buy and build capital infrastructure that supports the delivery of municipal and essential services to homelands not covered by Northern Territory Government leases.

Homelands services by West Daly Regional Council:



Our Service Delivery

The West Daly Regional Council delivers a range of municipal and essential services across three communities, Peppimenarti, Nganmariyanga and Wadeye, and surrounding homelands. These services create many local employment opportunities and support developing and maintaining community infrastructure, assets and programs to meet our communities' needs.

	DARWIN	WADEYE	NGANMARRIYANGA	PEPPIMENARTI	HOMELANDS
Municipal services					
Cemetery maintenance		✓	✓	✓	✓
Road infrastructure and maintenance		✓	✓	✓	✓
Sporting facilities		✓	✓	✓	
Homelands municipal services					✓
Parks and gardens		✓	✓	✓	
Waste management		✓	✓	✓	✓
Council infrastructure		✓	✓	✓	
Animal management		✓*	✓*	✓*	✓*
Council engagement					
Local authorities		✓	✓	✓	
Council engagement					
Community night patrol		✓	✓	✓	
Bus services		✓			
Library services		✓		✓	
Swimming pool		✓		✓	
Airstrip maintenance services		✓	✓	✓	
Centrelink services			✓	✓	
Post office agency			✓	✓	
Street lights		✓	✓	✓	
Support services					
Administration support	✓	✓	✓	✓	✓
Asset procurement	✓	✓	✓	✓	✓
Governance and compliance	✓	✓	✓	✓	✓
Financial services	✓				
People and wellbeing	✓	✓	✓	✓	✓
Health, safety and risk	✓	✓	✓	✓	
Information technology	✓*				
Records management	✓				
Grant management	✓				

* in collaboration



The West Daly Regional Council delivers a range of municipal and essential services across the three communities: Peppimenarti, Nganmarriyanga, Wadeye and surrounding homelands.

These services create many local employment opportunities and help to develop and maintain infrastructure, assets and programs to meet our community's needs. The scope and type of services provided have been developed in conjunction with community needs and legislative requirements.

Council currently delivers a range of core services across the region.

Internal and homeland access road network

Council maintains an extensive network of internal roads across the West Daly Region. Council also coordinates the maintenance and upgrade of a vast network of formed and gravel homeland access roads. An aging internal road network within the communities and a shift to a higher standard for rural roads is a major budgetary consideration for Council. Limited funding, extreme environmental impacts due to wet season rains, and the need to source materials and specialist road crews from major urban centres contribute to the challenges, cost and complexity.

Improving the overall safety and condition of the road network remains a key operational focus for Council.



Waste management

Council provides a range of waste management services for residents, businesses and community-based organisations, including regular waste collection services, kerbside garbage collection, litter patrol, regular hard waste removal, community and pre-cyclone clean-up days, waste management facilities management, planning and developing operational policy and strategy, and community education and engagement.

Waste management is critically important across the West Daly region. Our community recognises the link between effective waste management, environmental sustainability, our country, and our people's health.

Council's waste management practices and policies are guided by the *Northern Territory Waste Management Strategy 2015-2022*, the *National Waste Policy Action Plan 2019*, and the *Waste Management and Pollution Control Act 2007*.

The key focus for Council surrounding the effective management of solid waste is to adopt an integrated approach, including avoidance, recycling, minimisation, treatment and disposal.

This is further supported by a national shift in thinking around waste as a resource applying the principles of a circular economy including:

- avoid waste
- improve resource recovery, increase use of recycled materials and build demand and markets for recycled products
- better manage material flows to benefit human health, the environment and the economy
- improve information to support innovation, guide investment and enable informed consumer decisions.

Waste management cont.

Achieving this desired approach presents a significant and ongoing challenge to our Council. Our remote and isolated region with vast distances of unsealed roads, high transport costs, and limited waste infrastructure creates barriers to the efficient separation and transportation of recyclables and hazardous wastes. The historical practices of waste burial and incineration continue across some parts of our region where limited alternative options are available. Failure to demonstrate the economic incentives and positive environmental impacts surrounding resource recovery will continue to undermine any incentive for the community to engage in more sustainable practices.

Cemetery management

Council maintains responsibility for managing and maintaining the cemeteries within our region. This is coordinated under the *Burial and Cremation Act 2022* and *Burial and Cremation Regulations 2022* and with strong support from Local Authorities and Traditional Owners.

Council provides regular maintenance and upgrade programs to these sacred and culturally significant areas.

Several cemeteries and burial sites are located within the three communities and throughout the homelands currently managed by the Council.

Council is currently working on a project with the Northern Land Council and the Wadeye Local Authority to upgrade and repair the cemetery at Wadeye.

Parks and open spaces

Parks and open spaces are vital places for communities within the West Daly Region to connect, socialise and play. Coming from often crowded living conditions, community parks and open spaces are seen as a refuge and communal meeting places to share stories and enable culture to exist and flourish in a contemporary setting. Council's civil crews take great pride in ensuring these places are well maintained with regular mowing, spraying, irrigation and general maintenance and upgrade activities subject to available funding.

Developing more children's play areas continues to be a priority for the Council and community, with several projects scheduled for the 2023 dry season.

Sports Grounds

Sport continues to play an essential part in the lives of community members within our region.

This passion is reflected in Council's commitment to maintaining and improving our sporting grounds and facilities. The main sports within the region remain Australian Rules Football and softball. Council maintains both sporting code ovals in each community and continues to invest in upgrades in these sporting fields. Civil crews regularly undertake lighting, irrigation and mowing maintenance programs to maintain the playability of these grounds. The 'supporting healthy communities through sports and recreation programs' report showed there are many benefits to Aboriginal

communities participating in sport and recreation programs, including improvements in school retention, attitudes towards learning, social and cognitive skills, physical and mental health and wellbeing, increased social inclusion and cohesion, increased validation of and connection to culture, and crime reduction. Council aims to be more involved in on the ground delivery of sporting programs.

Animal management

Dogs and other animals are very important to the people within our region, and dogs occupy a vital place in the culture of our communities. Living conditions in our remote communities impact animal and human health. There are clear links between the health of the local dog populations and their human companions. Large unmanaged dog and cat populations can cause problems for our communities, including overpopulation, Zoonoses (transfer of disease from animal to human, i.e. scabies and hookworm), noise, litter, dangerous and threatening behaviour, loss of food and livestock.

Council understands the need for a culturally sensitive and appropriate Animal Management Strategy. Animal management practices focus on three key areas, including regular and frequent veterinarian visits, medical or chemical sterilisation, and a continual educational program. Principally, animal management refers to companion animals such as dogs and cats but may include larger animals such as horses.

Council works in partnership to deliver animal management programs across the region.

Weed control and fire hazard reduction

Weeds severely impact the Northern Territory's environmental, economic, social and cultural values. Under the *NT Weeds Management Act 2001*, Council works closely with Weed Management Branch of the Northern Territory Department of Environment, Parks and Water Security and the Thamarrurr Development Corporation (TDC) Ranger Program to prevent, monitor, notify and dispose of declared weeds within our region.

Fire hazard reduction activities reduce the fire risk to our communities and Homelands.

Bushfires are part of the Northern Territory landscape. The fire season within the West Daly region runs from April to November. Council ensures pre-season maintenance mowing, spraying, clearing fire breaks, and pruning are completed to reduce the fire risk and effectively manage weed control.

There are five management zones across the Northern Territory under the *Bushfires Management Act 2016* and within Bushfires NT jurisdiction, with the West Daly region under the Vernon Arafura Bushfire Management Zone. The Vernon Arafura Regional Bushfire Management Plan supports community-wide fire management within our region and guides our response and management to fire prevention activities.

Increased fuel loading due to the spread of gamba grass remains an extreme risk and a key focus of Council hazard reduction programs.

Commercial services

Council offers commercial services to several Australian Government agencies and private businesses to deliver contracts in remote communities in the West Daly region.

Providing these vital services helps to increase further support for the residents within our region.

Australia Post

On behalf of Australia Post, Council delivers postal services to two communities in the West Daly region:

- *Nganmarriyanga*
- *Peppimenarti*

Council staff collect, sort, and distribute mail at each location. Council staff also redirect uncollected mail. All mail is secured in the Council office until collected.

Centrelink

Services Australia contracts Council to provide the Agents and Access Program in Nganmarriyanga and Peppimenarti. As an Agent, Council is committed to providing and improving the quality of Services Australia services available to customers in the region.

Across the region, Council staff work as Agents and Specified Personnel.

They provide culturally appropriate customer services, monitor and report on service consumption and manage service equipment on

site. All service access equipment is housed inside Council offices and accessible to customers during Council hours of operation. Services accessed by clients include Centrelink, Medicare, accessing MyGov, and general assistance by Council Agents to access self-service equipment and referral to the Services Australia call centre.

Aerodrome management

Council conducts inspections, and facilitates maintenance work and reporting for three aerodromes of Nganmarriyanga, Peppimenarti and Wadeye on behalf of the Department of Infrastructure, Planning and Logistics (DIPL).

Council employs Aerodrome Reporting Officers (ARO) for each aerodrome to respond to after-hours calls and ensure the safety of the airstrip before landing. Works Safety Officers (WSO) complete regular inspections and maintenance activities.

Remote tenancy management

Council is contracted by the Department of Territory Families, Housing and Communities to provide Tenancy Management Support Services for Nganmarriyanga and Peppimenarti (including the homelands of Nama and Wudapuli).

Council Community Housing Officers deliver education to tenants around the living strong program, provide assistance with administrative support, and report repairs and maintenance requests to contractors.

Our Pathway

Our pathway maps out what West Daly Regional Council wants to achieve under the strategic objectives envisioned in our focus areas during this reporting period.

The pathway metaphor shows that we are taking a long-term perspective on what we want to do to meet our communities' needs as they change and grow.

Focus area 1: A strong Council

Objective

We strengthen our organisation by ensuring we have strong foundations: Continuously improving our governance, planning and systems, and building capability to create a sustainable organisation.

Destination	Journey (Key Performance Indicator)	Completion Target
1.1 New strategies	1.1.1 Publish and implement a Strategic Plan	100% - 6 months
	1.1.2 Develop a long-term Financial Plan (3 years projected)	100% - 6 months
	1.1.3 Publish and implement a Regional Plan	100%
	1.1.4 Publish and implement a Circular Economy Strategy	100%
	1.1.5 Publish and implement a People and Culture Strategy	100%
1.2 Improved governance	1.2.1 Develop and implement an organisational risk framework	100%
	1.2.2 Publish a procurement manual and train all supervisors and managers	100%
	1.2.3 Review policies against legislative requirements	100%
1.3 Our people, our culture	1.3.1 Survey staff - organisational pulse check	100% - 6 months
	1.3.2 Publish updated Vision, Mission and Values	100% - 6 months
	1.3.3 Implement cultural awareness training (with a target of 50% of staff to complete)	100%
1.4 Our finances	1.4.1 Continue to investigate commercial opportunities as part of business and competitive organisational strategies	100%
	1.4.2 Seek collaborative partnerships that secure financial sustainability	100%
	1.4.3 Increase 'opportunity' grant based funding by 20%	100%
	1.4.4 Establish period contracts with preferred contractors (electrical and plumbing)	100%
	1.4.5 Develop Asset Management Plans	100%
1.5 Local decisions	1.5.1 Participate in Local Decision-Making agreements	100%

Focus area 2: Strong, safe and healthy people

Objective

We build capability and capacity in our communities, supporting our leaders and our people by investing in their growth and wellbeing.

Destination	Journey (Key Performance Indicator)	Completion Target
2.1 Strong leadership	2.1.1 Publish a Senior Leadership Statement	100% - 6 months
	2.1.2 Undertake leadership training or coaching (target of 50% of staff in managerial and supervisory positions)	100%
	2.1.3 Undertake Elected Member governance training (target of 6 Elected Members)	100%
2.2 Safe workplace	2.2.1 Protect our people's health and safety in community (target of 0 workplace injuries)	100%
	2.2.2 Continue to develop and implement the WHS continuous improvement plan	100%
	2.2.3 Provide occupational violence training (target of 12 staff)	100%
	2.2.4 Provide 4WD Training (target of 12 staff)	100%
	2.2.5 Provide First Aid Training (target of 12 staff)	100% - 9 months
	2.2.6 Provide Hazard & Risk Management Training (target of 12 staff)	100% - 6 months
2.3 Strong minds	2.3.1 Submit Mental Health and Wellbeing Strategy	100% - 6 months
	2.3.2 Increase Employee Assistance Program support by establishing simple and clear accessibility processes for all staff	100%
	2.3.3 Provide mental health first aid training (target of 20 staff)	100%



Focus area 3: Developing Council for community

Objective

We aim to provide greater long-term opportunities for our communities through improved infrastructure, increased employment, and community cultural and social events.

Destination	Journey (Key Performance Indicator)	Completion Target
3.1 More jobs	3.1.1 Establish mechanical and carpentry apprenticeship positions	100%
	3.1.2 Establish an administrative traineeship	100%
	3.1.3 Secure additional contracts that create employment opportunities	100%
	3.1.4 Increase civil hours (target of 10% increase across Wadeye, Peppimenarti and Nganmarriyanga)	100%
3.2 Better buildings	3.2.1 Upgrade security lighting at all buildings	100%
	3.2.2 Improved fencing at Peppimenarti and Nganmarriyanga civil yards	100%
3.3 Better machinery	3.3.1 Replace 4 pieces of yellow plant (new grader, loader, tilt tray, 5 tonne excavator)	100%
	3.3.2 Provide training or upskilling opportunities to Civil staff (target of 25% of Civil staff)	100%
3.4 Homelands	3.4.1 Fully expend Municipal Essential Service (MES) and Housing Maintenance Services (HMS) budget	100%
	3.4.2 Develop and implement a forward works program (2 years)	100%
3.5 Community, cultural and social events	3.5.1 Partner with community to run dry season movie nights	100% - 6 months
	3.5.2 Deliver a NAIDOC event	100%



Focus area 4: Delivering on our promises

Objective

We continue to grow our services by seeking new opportunities, working alongside others to support our communities and our environment, today and in the future.

Destination	Journey (Key Performance Indicator)	Completion Target
4.1 Transport services	4.1.1 Continue to develop the Wadeye bus service with the provision of bus stops / shelters (target of 5)	100%
	4.1.2 Investigate the viability and community benefits of bus services to Homelands	100%
4.2 IT projects	4.2.1 Implement a new Records Management System	100%
	4.2.2 Implement a new ERP / Finance System	100%
	4.2.3 Develop interconnectivity between work sites to improve speed and reliability	100%
	4.2.4 Implement centralised system to capture road asset data (GIS)	100%
4.3 Waste management	4.3.1 Finalise the Waste Management Strategy	100%
	4.3.1 Continue to upgrade the Wadeye Landfill site	100%
	4.3.2 Implement a dedicated Waste Management Officer for Wadeye landfill site	100%
	4.3.3 Implementation of Circular Economy Fund - Wadeye Abandoned Vehicle pilot program	100%
4.4 Healthy animals	4.4.1 Work with service providers to establish an Animal Management Plan	100% - 6 months
4.5 Big projects	4.5.1 Complete the Wadeye swimming pool replacement (refurbishment) project	100% - 6 months
	4.5.2 Complete the Manthathpe walkway project	100% - 6 months
	4.5.3 Complete the solar street light safer communities initiative	100% - 6 months
	4.5.4 Continue Road Infrastructure Delivery program across the region	75%
4.6 Future projects	4.6.1 Continue to develop the Peppimentari community hub proposal	100%
	4.6.2 Continue to develop the Peppimenarti and Nganmarriyanga accommodation hub proposal	100%
	4.6.3 Continue to develop the Wadeye accommodation hub proposal	100%
	4.6.4 Undertake a socio-economic investigation and analysis of West Daly region	100%
4.7 Local Authority projects	4.7.1 Complete Local Authority funded projects	100%

Wadeye swimming pool refurbishment

Delivering on our promises

The Wadeye swimming pool refurbishment is Council's largest infrastructure project to date.

Wadeye is a large Indigenous community in the Northern Territory and the town swimming pool is a central part of the community. It is an asset that brings people together and encourages healthy lifestyles, providing vital health and wellbeing benefits to users.

The pool was constructed in 2003 and is currently decommissioned due to defects and damage commonly seen in ageing infrastructure.

This exciting refurbishment project is set to transform the existing 25m 'L' shaped "Myrtha" swimming pool and children's play area. It will also include upgrades to the shade

structures, replacing solar lighting, new landscaping and upgrades to all supporting infrastructure.

This is a major project for West Daly Regional Council, and with a budget of \$4.9 million, is a key strategic priority in improving social outcomes and the health and wellbeing of the local community.

It directly links to Council's vision to improve how we live in our communities by creating places that are respectful, peaceful and safe.

The Wadeye Pool Refurbishment is set for completion by January 2024.





Strategic Plan

A strong Council



The West Daly Regional Council Strategic Plan 2023-2027 will be the inaugural Strategic Plan for Council. It will be a vibrant and informative publication that will guide the strategic direction of Council over the next 4 financial years.

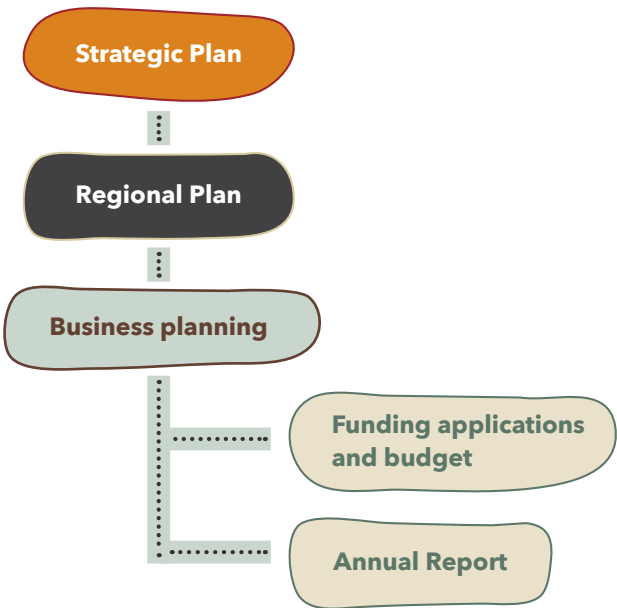
The Strategic Plan outlines Council’s vision, mission, objectives and strategic approach. It will set the framework for Council decision-making, regional planning and reporting.

The plan will represent a strategic direction that is tailored to Council’s unique operating environment, and the challenges and opportunities that it presents.

Council will be guided by the plan in setting our priorities and conducting business in a pragmatic and action-based way.

It is an exciting development towards the sustainability of our organisation with a focus on good governance and capacity building, and by looking for improvements in everything we do.

West Daly Regional Council’s planning framework



[COVER MOCKUP IMAGE OF STRAT PLAN]

Waste Management Strategy

Delivering on our promises

The West Daly Regional Council Waste Management Strategy will focus on developing improved waste management practices across the region.

This will be Council's first Waste Management Strategy and is an important step forward for our organisation in outlining our approach to waste management.

A key focus of the Waste Management Strategy is developing strategies to build and strengthen our circular economy. For example, the Abandoned Vehicle Program has been established to provide employment opportunities for local staff while also addressing waste and risks associated with abandoned vehicles, such as vermin, fires,

and oils, fuels and other fluids. A conservative audit was conducted that estimates there are over 300 abandoned vehicles in Wadeye as well as over 400 at the Wadeye landfill to be readied for crushing.

Other key elements of the Waste Management Strategy will include:

- Engineering and technical studies
- Resourcing a dedicated Waste Management Officer
- Further upgrades to Wadeye landfill including CCTV monitoring and formal signage

- Waste management machinery training for staff
- Environmental Management Plans
- Education programs for staff and community members
- Installing community bin holders
- Waste Management procedures for commercial operators

The Waste Management Strategy will be finalised by June 2024 with many key elements to be introduced throughout the year.



Road infrastructure delivery

Delivering on our promises



Road infrastructure is an integral part of facilitating services, safety and accessibility for the West Daly Region. West Daly Regional Council will undertake several large capital works projects to improve the region's infrastructure, targeting specific roads in conjunction with a supporting Road Safety Plan.

Wadeye Internal Road Repairs

will focus on shoulder repairs and installation of kerb and channel on several internal roads in Wadeye. This will improve road safety and accessibility for the local community and visitors.

Road works on Fossil Head Access Road will include construction of floodways, formation grading and gravel re-sheeting and will reduce the risk of flooding and improve accessibility to various homelands.

Road works on Perdjerit Street will improve road safety and accessibility for the local community and visitors.

This project includes earthworks, pavement stabilisation, installation of kerb and channeling, and bitumen sealing of approximately 500 meters of road.

Council will also be upgrading **Peppimenarti Access Road** with earthworks, pavement stabilisation and floodway construction.

Our **community focused Road Safety Plan** will support all road repairs and roadworks and is aimed at improving road safety in the region and the reducing in the number of road accidents.

The Road Safety Plan will confirm that Council's internal road networks are compliant with minimum Austroads requirements and identify road hazards which will be incorporated into our annual road maintenance program.

These exciting and integral Road Infrastructure projects are set for completion by June 2025.



Our Financial Plan

2023–2024

Budget Introduction

The West Daly Regional Council proposes to adopt its budget for the 2023/24 financial year consistent with the provisions of the *Local Government Act 2019*.

Objectives

The objectives for the 2023-24 financial year are to deliver sustainable services to the West Daly region in line with our

Regional Plan 2023-24 and community priorities. A key focus remains to deliver core services, including civil services to our communities by maintaining a minimum level of service delivery hours and standards.

Measures

Council will continue to invest in our people and services to deliver on the objectives within this Regional Plan.

Council also continues to control operating costs in order to remain viable and to maintain plant and equipment. To that end, Council continues to rationalise fleet, dispose of plant and equipment beyond its useful life, and identify asset renewal opportunities.

Council is committed to our reversing previous declining civil service delivery hours and has budgeted for a minimum level of service delivery consistent with or exceeding the 2022-23 financial year.

Council continues to grow our own source revenue by developing our building and mechanical commercial services, with the goal of being cost-neutral, and building to a net return to Council.

The 2023-24 budget has not assumed an increase in current funding levels. Depreciation has not been funded, and is disclosed in the budget. This means Council is reliant on Northern Territory Government grant funding to

acquire replacement capital assets, which is increasingly required when fleet and yellow plant approach end of life. Many of our highly utilised assets were transferred from Victoria Daly council some 9 years ago, in 2014. These require high maintenance and repair expenditure. Council has not funded any major capital initiatives planned over the next four years. This is discussed further in the long term plan.

The administrative fee Council applies to our funded programs and capital infrastructure projects has been set at the assumed rate of 15%, which is unchanged from last financial year.

Indicators

The 2023-24 Focus Areas are discussed within this Regional Plan. They list the KPI's that Council intends to use in assessing the effectiveness of our outputs or actions.

Estimates of Revenue and Expenses

The combined budget 2023-24 as shown in this Regional Plan contains the required information as specified.

2023/24 Budget

Budget 2023/24 - *Operating Statement Tied & Untied*

Title?		
Income	Grants and contributions	\$10,456,712
	Interest/Investment Income	\$275,940
	Other Income	\$139,053
	Rates and Annual Charges	\$2,725,097
	User charges and fees	\$1,993,991
	Income Total	\$15,590,793
Expenditure	Council Committee and LA Allowances	\$19,313
	Council Committee and LA Expenses	\$18,467
	Elected Member Allowances	\$237,801
	Elected Member Expenses	\$56,075
	Employee benefit expenses	\$6,223,877
	Operational Expenses	\$3,677,186
	Repair and maintenance	\$1,002,137
	Contractor Materials and Labour	\$2,564,955
	Interest Expense	\$224,613
	Expenditure Total	\$14,024,424
Depreciation		\$1,354,202
Budgeted Surplus/Deficit		\$212,166

2023/24 Budget

Budget 2023/24 - *Operating Statement Untied*

2022/23		
Income	Grants and contributions	\$1,868,029
	Interest/Investment Income	\$275,940
	Other Income	\$139,053
	Rates and Annual Charges	\$2,725,097
	User charges and fees	\$1,993,991
	Income Total	\$7,002,110
Expenditure	Council Committee and LA Allowances	\$19,313
	Council Committee and LA Expenses	\$18,467
	Elected Member Allowances	\$237,801
	Elected Member Expenses	\$56,075
	Employee benefit expenses	\$6,223,877
	Operational Expenses	\$3,677,186
	Repair and maintenance	\$1,002,137
	Contractor Materials and Labour	\$2,564,955
	Interest Expense	\$224,613
	Internal Charge	\$ -139,110
	Expenditure Total	\$8,929,970
Depreciation		\$1,354,202
Budgeted Surplus/Deficit		(\$3,282,063)

Budget 2023/24 – *Income – Tied & Untied*

Account Description	Darwin	Nganmariyanga	Peppimenarti	Wadeye	Grand Total
Income Total	2,123	2,390,256	1,877,154	11,321,269	15,590,793
Garbage General		90,539	88,328	740,415	919,283
Garbage Fee for Service		19,137	0	160,272	179,409
Australia Post Income		12,695	11,525		24,220
Council Rates		128,224	143,591	1,354,590	1,626,405
Rent Employee Housing		5,202	3,131	22,306	30,639
Rent and Leases Property		20,316	7,721	411,212	439,249
Fuel Rebate Income				19,726	19,726
Hire of Council Assets		1,287	20,411	63,822	85,520
Interest Received				275,940	275,940
Income – Airport Transfers	10			9,461	9,471
NTG – Operational Grants		58,985	40,320	3,284,182	3,383,487
NTG – Special Purpose Grants (Operational)	690	302,948	123,131	253,304	680,073
NTG – Capital Grants		203,749	252,786	203,481	660,015
Aust Gov – Operational Grants		1,155,162	736,128	3,058,556	4,949,846
Aust Gov – Capital Grants		0	46,306	733,373	779,679
Grant Income Other		3,612			3,612
Period Contracts – Airports		133,477	114,012	249,234	496,723
Period Contracts – Other		188,125	170,275		358,400
Repairs & Maintenance Airports		0	-637		-637
Landing Fee Income		31,031	25,709	192,486	249,225
Commercial Services Income		25,997	71,327	101,420	198,744
Workshop Income – 3rd party customers				27,320	27,320
Builder Third Party Revenue				53,673	53,673
Insurance Claims			1,719		1,719
Other Current Income	1,423	9,770	28	57,309	68,530
Profit / Loss on Disposal of Motor Vehicles			21,342	38,018	59,360
Profit / Loss on Disposal of ROU Assets				11,162	11,162

Budget 2023/24 - *Expenditure - Tied & Untied*

Account Description	Darwin	Nganmarriyanga	Peppimenarti	Wadeye	Grand Total
Income Total	2,957,763	2,296,792	1,632,074	8,491,997	15,378,627
Accommodation	15,004	10,917	5,410	12,507	43,838
Accommodation (not employees or councillors)				511	511
Administration Fees		197,050	110,138	515,938	823,126
Advertising	2,311	630		6,537	9,478
Annual Leave	171,959	56,325	54,679	280,589	563,552
Audit and Risk Management Committee				4,684	4,684
Audit Expenses (external)	37,475			3,166	40,641
Catering - Council, Committees, Seminars	2,541	1,771	1,824	6,718	12,853
Cleaning Products and Contractors	14,327	527	5,127	7,277	27,259
Committee Sitting Fees		9,218	3,243	6,005	18,467
Conferences, Seminars and Ceremonies	7,147			11,238	18,384
Consulting Fees	35,978	0	7,198	152,662	195,837
Consumable Items	9,865	9,664	12,076	24,511	56,116
Contractors Electrical		401,393	44,655	716,710	1,162,757
Contractors Materials and Labour		263,170	116,962	395,045	775,178
Contractors Painting & Tiling				10,507	10,507
Contractors Pest Control		2,662	3,064	4,113	9,839
Contractors Plumbing/Gas		58,567	10,189	30,315	99,071
Councillors Accommodation		1,189	2,459	14,044	17,692
Councillors Electoral Allowances		14,365	50,134	164,752	229,251
Councillors Extra Meeting Allowances		183		4,334	4,518
Councillors Fares Air / Road		531	2,675	19,397	22,603
Councillors Travel Allowance - Meals and Incidentals		1,163	2,870	19,313	23,346
Councillors Uniform			1,269	1,657	2,926
Counselling and Rehabilitation				1,290	1,290
Depreciation - Motor Vehicles				285,862	285,862
Depreciation - Plant & Equipment				679,812	614,281
Depreciation - Road Infrastructure	-2,159			181,069	156,223
Depreciation - ROU Assets				317,930	317,930

Budget 2023/24 – *Expenditure – Tied & Untied*

Account Description	Darwin	Nganmariyanga	Peppimenarti	Wadeye	Grand Total
Depreciation – Site Improvements				-3,155	-3,155
Depreciation – Structures				-16,938	-16,938
Doubtful Debts				6,295	6,295
Fares – Air/Road	23,837		209	15,451	39,498
Freight Expenses	84	30,778	6,308	63,791	100,961
Fringe Benefits Tax			7,339	31,494	38,834
Fuel Diesel /ULP	3,733	21,215	45,290	126,727	196,965
General Expenses	5,308	913	27,577	33,227	67,025
Grants Returned – Unexpended		13,429			13,429
Health and Safety Expenses	7,444	6,585	9,238	28,789	52,056
Hire of Plant, Equipment and Motor Vehicles		28,148	13,886	35,562	77,596
ICT Consultants / Service Providers	2,166	578		248,323	251,066
ICT Hardware < \$5,000	13,208	68		2,637	15,912
ICT Mobile/ Modem Telephone	4,990	3,264	3,604	17,030	28,888
ICT Phone/Fax/Internet	163,311	57,493	60,935	108,309	390,048
ICT Satellite Telephone		2,182	2,597	18,717	23,495
ICT Software	5,178				5,178
Insurance Excess/Payout Expense – MV/ P&E				3,992	3,992
Insurance Premiums				701,901	701,901
Interest on Lease Liability				224,613	224,613
Legal Fees	46,121				46,121
Levy, Fees and Charges	5,608	2,928	4,419	3,419	16,374
Licenses and Registrations – MV & PE		4,073	1,657	32,964	38,694
Long Service Leave	3,612	1,988	1,953	7,188	14,741
Materials Furniture & Office Equipment	33,433	725		2,044	36,203
Materials Minor Assets < \$5,000	1,457	2,032	5,318	44,732	53,540
Materials Roadbase/Gravel		7,742	1,888		9,631
Materials Tools	53	9,680	19,159	20,590	49,481
Minor Assets Replacement < \$5,000		7,413	223	24,132	31,768
Office Amenities	4,442	5,179	1,745	9,005	20,371

Budget 2023/24 - *Expenditure - Tied & Untied*

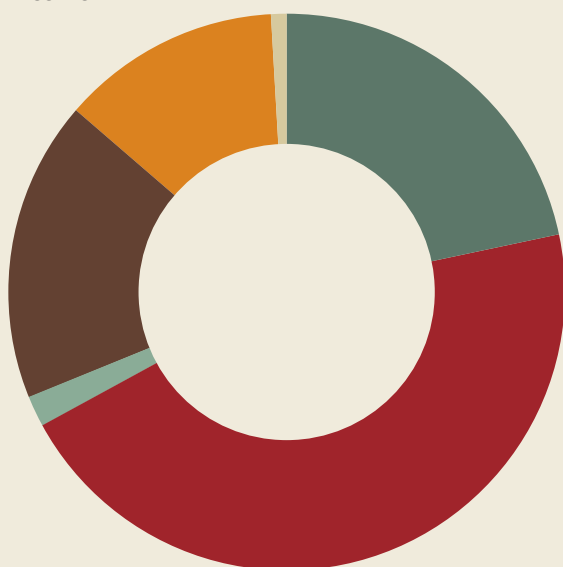
Account Description	Darwin	Nganmarriyanga	Peppimenarti	Wadeye	Grand Total
Office Uniforms	988	7,285	381	3,130	11,785
Operating Leases MV, Plant & Equipment	-19,697	9,539	9,836	10,503	10,181
Operating Leases Office Equipment	3,391	1,298	1,286		5,976
Operating Leases Property	41,014	0	4,043	0	45,057
Other Leave	8,740	1,917	7,386	9,347	27,390
Outsourced Services	24,383		0	110,427	134,810
Outstation Assets - P & E			0	9,624	9,624
Personal Protective Equipment		599	-88	10,261	10,772
Printing, Postage (stamps) & Stationery	17,459	2,576	3,956	7,879	31,870
Professional Development	5,830				5,830
Recruitment & Relocation	29,994	1,510	4,276	11,586	47,366
Recruitment Advertising	25,202				25,202
Repairs & Maint MV & PE - Others	146	24,511	49,999	189,919	264,575
Repairs & Maint MV & PE - Servicing		305	12,179	38,107	50,591
Repairs & Maint MV & PE - Tyres		1,075	10,161	28,560	39,796
Repairs & Maintenance Buildings		100,707	68,636	210,704	380,047
Repairs & Maintenance Plant (Small Plant Items)		14,002	4,144	9,639	27,786
Repairs & Maintenance Roads		9,044	1,667	228,631	239,342
ROU Assets Expenses Clearing	-36,066	11,991	11,938	12,137	0
Salary Allowances	456	73,895	52,426	131,515	258,292
Salary Normal	1,143,498	651,405	610,102	2,060,801	4,465,805
Salary Overtime	1,687	7,921	3,476	33,490	46,574
Screening and License Checks	1,266	233	163	1,445	3,107
Sick Leave	19,028	2,671	8,145	42,944	72,789
Small Balances Written Off	-1			-111	-112
Small Balances Written Off	0			0	0
Sports Equipment - Inc Uniforms, trophys etc			754		754

Budget 2023/24 – *Expenditure – Tied & Untied*

Account Description	Darwin	Nganmarriyanga	Peppimenarti	Wadeye	Grand Total
Street Light Electricity Payments		7,652	16,147	42,798	66,598
Street Light Maintenance		41,940			41,940
Subscriptions and Memberships	5,584			23,530	29,114
Superannuation	123,864	65,392	67,954	240,721	497,931
Taxi/Hire Car/Fares	1,393	53	51	2,413	3,910
TOIL		281		9,979	10,260
Training	32,892	2,280	2,280	13,826	51,278
Travel Allowance – Meals and Incidentals	25,292	5,326	4,269	27,029	61,916
Travel Allowance – Mileage	23	510	486	670	1,688
Utilities – Electricity	26,053	9,307	11,875	42,911	90,147
Utilities – Water & Sewerage		8,732	19,469	56,287	84,487
Workers Compensation	34,894	19,208	18,865	68,583	141,549
Materials & Services Recovery – Others		-1,024	-21,295	-76,841	0
Materials & Services Recovery – Builder/Carpenter		-21,088		-30,103	0
Materials & Services Recovery – Mechanic Workshop		9,044	-209	-48,627	0
Plant and Vehicle Cost Allocation	-434,820	43,200	101,040	290,580	0
Property Lease Cost Allocation	-909,960	163,440	222,720	523,800	0
Plant and Vehicle Cost Recovery	434,820	-43,200	-101,040	-290,580	0
Property Lease Cost Recovery	909,960	-163,440	-222,720	-523,800	0
Administration Fees Cost Allocation	711,050	43,200	101,040	-711,050	0

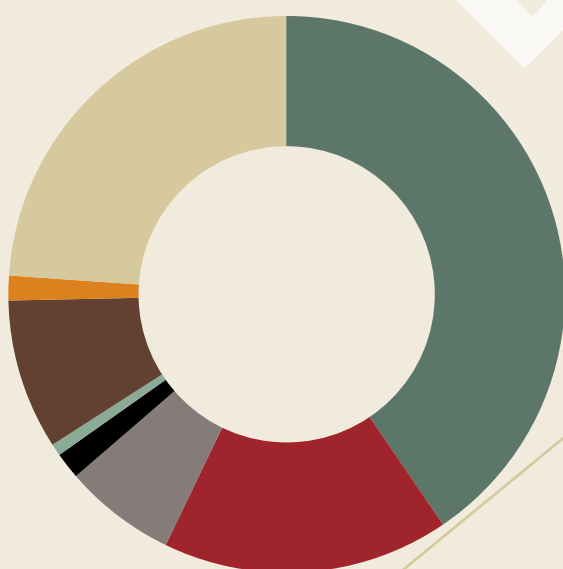
2023/24 Budget

Income



Commercial and Other Income	1%
\$139,053	
Operating Grants and Subsidies Untied.....	22%
3,383,487	
Operating Grants and Subsidies Tied.....	45%
7,073,225	
Interest / Investment Income.....	2%
275,940	
Rates and Charges.....	17%
2,725,097	
User Charges and Fees	13%
1,993,991	

Expenditure



Employee Expenses	40%
6,223,877	
Contract Materials and Labour.....	17%
2,564,955	
Repairs and Maintenance	7%
1,002,137	
Elected Member Allowances	2%
237,801	
Elected Member Expenses.....	0%
56,075	
Council Committee and LA Allowances	0%
19,313	
Council Committee and LA Expenses.....	0%
18,467	
Depreciation and Asset Related Expense.....	9%
1,354,202	
Finance Cost.....	1%
224,613	
Operational & Other Expenses.....	24%
3,677,186	

Proposed allowances for 2023/24

Allowance	Mayor	Deputy Mayor	Councillor
Base Councillors allowance	\$20,000	\$20,000	\$20,000
Principal members allowance	\$82,000	\$16,000	-
Total Allowance	\$102,000	\$36,000	\$20,000
Professional Development	\$4,000	\$4,000	\$4,000
Extra Meeting allowance**	-	\$10,000	\$10,000
Vehicle allowance if no vehicle provided	\$40,000	-	-
Capped allowances total	\$44,000	\$14,000	\$14,000

** Extra Meeting allowance is paid if the activity takes place during normal business hours as follows:

- Up to 2 hours \$200
- Between 2 and 4 hours \$300
- More than 4 hours \$500

The Chair of a Local Authority will be paid as follows:

- If the meeting is held up to 2 hours \$300
- If the meeting is held between 2 to 4 hours \$450
- If the meeting is held for more than 4 hours \$600

A Member of a Local Authority will be paid as follows:

- If the meeting is held up to 2 hours \$200
- If the meeting is held between 2 to 4 hours \$300
- If the meeting is held for more than 4 hours \$400

Schedule of fees and charges

Schedule of fees and charges	Each/per	Fees/charges for FY 2023-24
ADMINISTRATION		
Rate & Property Services		
Change of Ownership Advices - Rates	Advice	\$50.00
Rates Search	Property	\$50.00
Copies of Rates Notices	Notice	\$40.00
Late Payment Fees		
Late fees on Invoice Payment (>30 days)	Month	\$50.00
Documentation Assistance		
Completing forms, application, etc.	Hour	\$60.00
Printing	Page	\$2.00
Photocopying	Page	\$2.00
Scanning	Page	\$2.00
Laminating		
A4	Page	\$5.00
A3	Page	\$10.00
Internet Access Library - Wadeye Only		
Computer hire	Hour	Free
ACCOMMODATION - Visitor's Quarters (VOQ)*		
Nganmarriyanga		
VOQ	Night	\$240.00
Peppimenarti		
VOQ - 2 Bedroom	Night	\$350.00
VOQ - 1 Bedroom	Night	\$240.00
Wadeye		
VOQ Unit	Night	\$300.00
VOQ single person Accommodation	Night	\$240.00

Long term accommodation bookings (subject to availability) will be discounted as follows;

Booking more than 2 weeks less than 4 weeks - 15%

Booking more than 4 weeks less than 6 weeks - 20%

Booking more than 6 weeks - 25%

*VOQ rate is per person, per night



Schedule of fees and charges	Each/per	Fees/charges for FY 2023-24
CONFERENCE ROOM HIRE		
Winnellie	Full Day	\$800.00
	Half day	\$400.00
Wadeye	Full Day	\$450.00
	Half day	\$250.00
Nganmarriyanga	Full Day	\$450.00
	Half Day	\$250.00
Peppimenarti	Full Day	\$200.00
	Half Day	\$125.00
PLANNING		
Temporary Road Closure		
	Per Occasion	\$300.00
ECONOMIC SERVICES		
Lawn Mowing (minimum charges)		
Domestic		
Lawn	Hour	\$110.00
Whipper Snipper	Hour	\$110.00
Commercial		
Lawn	Hour	\$170.00
Whipper Snipper	Hour	\$170.00
Vehicle Hire - Wadeye Only		
Toyota Prado Wagon 4x4 (or similar)	Day	\$300.00
	Hour	\$65.00
Toyota Dual Cab Utility 4x2 (or similar)	Day	\$250.00
	Hour	\$55.00
Airport Pickup/Drop-off to Council VOQ	Trip	\$50.00
Airport Pickup/Drop-off (min 1 Hour)	Hour	\$115.00
Cleaning Charge	Hire	\$100.00
Equipment Hire		
LED Screen on Trailer	Hour	\$75.00
	Day	\$500.00
BBQ Trailer	Day	\$100.00
Mobilisation/Set-up/Return	Occasion	\$75.00
SWIMMING POOL		
Out of Hours Hire	Hour	\$100.00

Schedule of fees and charges	Each/per	Fees/charges for FY 2023-24
Waste Management Fees		
Municipal Solid Waste (non-commercial)	Unit	Fee (GST Inc)
Clean Fill	m ³	No charge
General Waste	m ³	No Charge
Green Waste	m ³	No Charge
Bins (non-commercial)	Unit	Fee (GST inc)
Replacement 240 litre Wheelie Bin	Each	\$145.00
Commercial and Industrial	Unit	Fee (GST inc)
Unsorted Waste will be charged at m3 rate	m ³	\$360.00
Animal Carcasses	Each	\$50.00
Batteries	Each	\$20.00
Car/vehicle bodies dumping only	Each	\$20.00
Car/vehicle bodies removal and dumping	Each	\$380.00
Concrete/rubble	m ³	\$200.00
General waste	m ³	\$55.00
Green Waste	m ³	\$55.00
Metal Uncontaminated	m ³	\$55.00
Mixed Fill (soil, rock, rubbish)	m ³	\$55.00
Solar Hot Water Systems	Each	\$68.00
Timber (untreated)	m ³	\$55.00
Timber (treated) includes pallets	m ³	\$55.00
Tyre - vehicle	Each	\$22.00
Tyre - Light Truck 16"	Each	\$40.00
Tyre - Truck Heavy Vehicle	Each	\$80.00
Tyre - Tractor	Each	\$195.00
Industrial Vehicle White Goods	Each	\$22.00
TRADES CHARGE		
Labour (within Community)*		
Unskilled/Semi Skilled Labour	Hour	\$80.00
Skilled Labour	Hour	\$120.00
Supervisor	Hour	\$220.00
Administration Services	Hour	\$100.00
Cleaner	Hour	\$80.00



Schedule of fees and charges	Each/per	Fees/charges for FY 2023-24
Trades*		
Mechanic	Hour	\$170.00
Carpenter	Hour	\$160.00
Builder	Hour	\$180.00
Trades Assistant	Hour	\$120.00
Travel	KM	\$3.00
<i>*Minimum charge is 1 hour; 50% rate increase after 4:30PM and 100% rate increase for weekends.</i>		
Others		
Workshop Materials	Per	Cost + 30%
Mobilisation/Demobilisation charges	Occasion	Actual cost + 15% admin fee
Workshop Consumables	Per	\$35.00
Key Cutting	Key	\$20.00
Vehicle Inspection - not exceeding 4.5 tonnes	Per	\$59.40
Trailer - not exceeding 4.5 tonnes (Aggregate trailer mass)	Per	\$59.40
Vehicles - Over 4.5 tonnes	Per	\$136.40
AIRPORT CHARGES		
<9,000kg	Landing	\$25.19/t
≥9,000kg	Landing	\$34.65/t
Heli<2,500 kg	Landing	\$25.19/t
Heli≥2,500 kg	Landing	\$34.65/t
minimum	Landing	\$25.19/t

Schedule of fees and charges	Each/per	Fees/charges for FY 2023-24
PLANT HIRE*		
Description	Rate per Hour	Rate per Day # (7 hours)
Grader	\$270.00	\$1,700.00
Loader	\$270.00	\$1,700.00
Volvo Flat Top Truck (tilt tray)**	\$200.00	\$1,400.00
Caterpillar Skid Steer Loader	\$200.00	\$1,400.00
John Deere Tractor 5093E inc slasher	\$200.00	\$1,400.00
Hino Tip Truck	\$200.00	\$1,400.00
Roller	\$200.00	\$1,400.00
Backhoe	\$220.00	\$1,400.00
Bobcat	\$200.00	\$1,400.00
Excavator 2.5 Tonne	\$220.00	\$1,540.00
Trailer Tandem Wheels	NA	\$120.00
8FT Slasher	\$40.00	NA
6FT Slasher	\$25.00	NA
Forklift	\$180.00	NA
Ride on Mower	\$160.00	NA
<p>* All on a wet hire basis - must include WDRC employee as Driver, with operator and fuel; A mobilisation/set-up/return fee of \$75 per occasion is charged if plant hire is required outside the Community.</p> <p>** Volvo Flat top truck (tilt tray) can also be hired per kilometre basis at \$3.50/KM. Minimum charge \$500 for out-of-community collection.</p> <p># Day rate is from 8 am to 4 pm (7 hours maximum)</p>		

Terms, Payments & Recourse

- All fees are inclusive of GST.
- All accounts for the purchase of goods or services, provided by the West Daly Regional Council (WDRC) are to be settled in full within 30 days from date of Invoice.
- Should the Customer default in the payment of any monies due under this Agreement, then all monies due to WDRC shall immediately become due and payable, and will be paid by the Customer within fourteen (14) days of the date of written demand from WDRC.
- In the event an account is not settled, WDRC reserves the right to withhold any further supply of goods and services and shall be entitled to charge interest on all amounts not paid by the due date for payment and the Customer undertakes to pay any interest so charged. Such interest will be calculated on a daily basis from the due date for payment until the date that WDRC receives payment with 10.0% per annum. Late payment processing fees of \$35.00 will be charged on top of interest.
- Any expenses, costs or disbursements whatsoever incurred by WDRC in recovering any outstanding monies, including debt collection agency fees and legal costs, shall be added to the original monies owed and will be paid by the Customer on an indemnity basis and all such costs shall be recoverable as a liquidated debt.
- For Fees & Charges not mention in above list, Council authorised CEO to determine reasonable fees & Charges and inform council with updated Fees and Charges table.
- These fees & Charges are for short-term (daily / weekly) purpose and for any long term and commercial activities, separated fees & charges will be negotiated with each client.
- Debit card and Credit card (MasterCard / Visa) attracts 1.0% Surcharge.
- Staff and councillors are entitled to 35% discount on listed labour rage.

West Daly Regional Council

Declaration of Rates and Charges 2023/2024



Notice is hereby given pursuant to *Section 241 of the Local Government Act 2019 (the Act)*, that the following rates and charges were declared by the West Daly Regional Council ("**Council**") at the Ordinary Council Meeting held on XX June 2023 pursuant to Chapter 11 of the Act, in respect of the financial year ending 30 June 2024.

For the purpose of this declaration:

"allotment"	has the meaning set out in section 225 of the Act.
"Commercial purposes"	means rateable land used for commercial, industrial, community or other business purposes and irrespective of any intention to profit from such use.
"Council area"	means the area of Council as defined in the Act.
"garbage collection service"	<p>the "garbage collection service" comprises a kerbside collection service of one garbage collection visit per week with a maximum of one 240 litre mobile bin per garbage collection visit. The total garbage collection service charge for an allotment is as follows:</p> <p>Total Garbage Collection Service Charge = garbage collection service charge x #bins assigned x #assigned minimum garbage collection services.</p> <p>The number of assigned collection services are dependent upon the community.</p>
"Mining tenement"	has the meaning set out in section 7 of the Act
"Pastoral lease"	has the meaning set out in section 3 of the <i>Pastoral Land Act</i>
"Rateable land"	as defined at section 218 of the Act.
"Residential dwelling"	means a dwelling, house, flat or other substantially self-contained residential unit or building on residential land (whether or not it is exempt from rates) and includes a unit within the meaning of the Unit Titles Act and the Unit Titles Schemes Act;
"Residential land"	means land used or capable of being used for residential purposes (but does not include land on which there is no residential dwelling);
"Residential purposes"	means rateable land used or capable of being used for residential purposes.
"the Act"	means the <i>Local Government Act 2019 (NT)</i> as in force.

Rates

The Council made the following declaration of rates pursuant to Chapter 11 of the Act:

- Pursuant to section 227 of the Act, the Council adopts, as the basis of determining the assessed value of all allotments in the Council area, the unimproved capital value as it appears on the valuation roll prepared by the Valuer-General under the *Valuation of Land Act 1963 (NT)*.
- However, consistent with section 227(3) of the Act:
 - the unimproved value of a mining tenement is its assessed value; and
 - the unimproved value is taken to be 20 times the annual rental payable under the tenement.

3. The Council, pursuant to section 237 of the Act, declared that it intends to raise, for general purposes by way of rates, the amount of \$1,572,894 which will be raised in accordance with section 226 of the Act. The basis of rates are the valuation-based amounts calculated as a proportion of the assessed value of each allotment with which are subject to minimum amounts and/or fixed amounts.
4. The Council declared the following differential rates with minimum amounts being payable in application of each of those differential rates:
 - (a) With respect to every allotment classed as Residential land in the council assessment record, a differential rate of 5.0624% of the assessed value of such land will apply with a minimum amount being payable in the application of this rate being \$1,714.52 multiplied by:
 - (i) the number of separate parts or units that are adapted for separate occupation or use on each allotment (pursuant to section 226(5) of the Act); or
 - (ii) the number 1,whichever is the greater.
 - (b) With respect to every allotment classed as Commercial land in the council assessment record, (excluding Pastoral leases and mining tenements), a differential rate of 16.9048% of the assessed value of such land will apply with a minimum amount being payable in the application of this rate being \$2,028.82 multiplied by:
 - (i) the number of separate parts or units that are adapted for separate occupation or use on each allotment (pursuant to section 226(5) of the Act); or
 - (ii) the number 1,whichever is the greater.
 - (c) With respect to every allotment of Rateable land within the Council area that is classed as Vacant land, a differential rate of 5.0624% of the assessed value with a minimum amount being payable in the application of that charge being \$1,714.52 (as set out in section 226 of the Act).
 - (d) With respect to every allotment of Rateable land within the Council area that is classed as Other land [not listed elsewhere in this declaration] a differential rate of 5.0624% of the assessed value with a minimum amount being payable in the application of that charge being \$1,714.52 (as set out in section 226 of the Act).
 - (e) With respect to every allotment of Rateable land within the Council area that is used or occupied for Residential purposes, where there is no Unimproved Capital Value assessed for the allotment, a fixed charge of \$1,714.52 will apply (as set out in section 226 of the Act).
 - (f) With respect to every allotment of Rateable land within the Council area that is used or occupied for Commercial purposes (excluding Pastoral leases and mining tenements), where there is no Unimproved Capital Value assessed for the allotment, a fixed charge of \$2,028.82 will apply (as set out in section 226 of the Act).
 - (g) With respect to every allotment of Rateable land within the Council area that is Vacant Land, where there is no Unimproved Capital Value assessed for the allotment, a fixed charge of \$1,714.52 will apply (as set out in section 226 of the Act).
 - (h) With respect to every allotment of Rateable land within the Council area that is Other Land [not listed elsewhere in this declaration], where there is no Unimproved Capital Value assessed for the allotment, a fixed charge of \$1,714.52 will apply (as set out in section 226 of the Act).
 - (i) With respect to every allotment of land within the Council area which is subject to Mining Tenements, the rate will be the assessed value (being 20 times the annual rental payable under the tenement) multiplied by 0.006427, with the minimum amount payable in the application of this rate being \$1,647.93 (as set out in section 226 of the Act).

- (j) Note:
- (i) contiguous tenements or reasonably adjacent tenements held by the same person are to be rated as if they were a single tenement;
 - (ii) if the owner of the mining tenement is also the owner of the land underlying the mining tenement and is liable for the rates for the underlying land tenure, the only rates payable are either the rates for the mining tenement or the rates for the underlying land tenure, whichever is greater.
- (k) With respect to every allotment of land within the Council area over which there is a Pastoral Lease, the rate will be the assessed value multiplied by 0.000566, with the minimum amount payable in the application of this rate being \$696.28 (as set out in section 226 of the Act).

Charges

Garbage Collection charges

5. Pursuant to Section 239 of Act, the Council declared the following charges for the purpose of enabling or assisting Council to meet the cost of garbage collection services and the waste disposal services it provides for the benefit of eligible ratepayers within the Council area (except such land as Council from time to time determines to be exempt or excluded from the provision of such services or for which the Council has determined it is impractical to provide such services) and the occupiers of such land. The Council intends to raise \$1,076,520 by way of these charges.
6. The following charges were declared by the Council:
- (a) Residential Garbage Collection Charge:
 - (i) a charge of \$1,365.22 per annum per allotment of Residential dwelling will apply.
 - (ii) the purpose for which this charge is to be imposed is to assist Council in meeting the cost of the garbage collection service it provides to, or which Council is willing and able to provide to each allotment of Residential land in the Council area;
 - (iii) where, in response to a written request from a person liable to pay a charge in respect of a residential dwelling referred to in paragraph 7.(a)(ii), Council approves the request and provides an additional service in the form of a weekly collection of waste contained in additional garbage bins. An additional service fee of \$1,365.22 per annum in relation to the collection of waste from each additional garbage bin collected through the use by rateable properties of more than one (1) council specified garbage bin. The additional service shall be the provision and collection of waste contained in the number of additional garbage bins approved by Council in response to such written request, and the additional service fee shall be levied and paid in conjunction with the charge for the weekly collection service referred to in paragraph 7.(a)(i).
 - (b) Commercial Garbage Collection Charge:
 - (i) a charge of \$2,474.18 per annum per allotment of Commercial purposes land will apply;
 - (ii) the purpose for which this Charge is to be imposed is to assist Council in meeting the cost of the garbage collection service it provides to, or which Council is willing and able to provide to each allotment of Commercial purposes land in the Council area;
 - (iii) where, in response to a written request from a person liable to pay a charge in respect of a Commercial Purposes land referred to in paragraph 7.(b)(ii), Council approves the request and provides an additional service in the form of a weekly collection of waste contained in additional garbage bins, an additional charge of \$2,474.18 per annum in relation to the collection of waste from each additional garbage bin collected through the use by rateable properties of more than one (1) council specified garbage bin. The additional service shall be the provision and collection of waste contained in the number of additional garbage bins approved by Council in response to such written request, which charge shall be levied and paid in conjunction with the charge for the weekly collection service referred to in paragraph 7.(b)(i).

(c) All Other Garbage Collection Charge:

- (i) a charge of \$1,365.22 per annum per all other allotment will apply;
- (ii) the purpose for which this Charge is to be imposed is to assist Council in meeting the cost of the garbage collection service it provides to, or which Council is willing and able to provide to each allotment of all other land not applicable to paragraphs 6(a) and 6(b) in the Council area;
- (iii) where, in response to a written request from a person liable to pay a charge in respect of another allotment referred to in paragraph 7.(a)(ii), Council approves the request and provides an additional service in the form of a weekly collection of waste contained in additional garbage bins. An additional service fee of \$1,365.22 per annum in relation to the collection of waste from each additional garbage bin collected through the use by rateable properties of more than one (1) council specified garbage bin. The additional service shall be the provision and collection of waste contained in the number of additional garbage bins approved by Council in response to such written request, and the additional service fee shall be levied and paid in conjunction with the charge for the weekly collection service referred to in paragraph 7.(a)(i).

Waste Disposal and Management Charge

- 7. Pursuant to section 239 of the Act, the Council declared the following charges in respect of Waste Disposal and Management Charge services it provides for the benefit of all land within the Council area (except such land as Council from time to time determines to be exempt or excluded from the provision of such services or for which the Council has determined it is impractical to provide such services).
- 8. A charge of every allotment for which the Council is not able to, or not willing to provide a garbage collection service. This charge provides access to landfill facilities within the Council boundaries and is as follows:
 - (a) Waste Disposal and Management charge = \$360.64 for residential allotments.
 - (b) Waste Disposal and Management charge = \$945.58 for commercial allotments.

Animal Management Charge

- 9. Pursuant to Section 239 of the Act, every allotment of Rateable land within the Council area that is used for Residential purposes in the Council assessment record, and for which the rural classification is not applicable, the Council declared a special charge to be imposed on Rateable land generally for the purpose of "Animal Management" and to assist the implementation of Animal Management in the Council area. The Council intends to raise the amount of \$9,100 by way of this special charge. This rate will be levied on all "Residential land" allotments by application of a fixed charge of \$20.00 per allotment.

Environmental Charge

- 10. Pursuant to Section 239 of the Act, the Council declared a special charge to be imposed on Rateable land generally "Environmental Charge" for the purpose of assisting with the implementation of waste facility management in the area. The Council intends to raise the amount of \$40,120 by way of this special charge and is as follows:
 - (a) This rate will be levied on all "Residential purposes" allotments by application of a fixed charge of \$80.00 per allotment; and
 - (b) This rate will be levied on all "Commercial purposes" allotments by application of a fixed charge of \$100.00 per allotment.

Relevant interest rate

- 11. The relevant interest rate for the late payment of rates and charges is fixed in accordance with section 245 of the Act at the rate of 18% per annum and is calculated on a daily basis.

**Payment dates**

12. The Council determined that rates and charges for the year 1 July 2023 to 30 June 2024 inclusive shall be due and payable by the 29th September 2023.
13. Payments falling due on a weekend or public holiday may be paid by the following business day, without incurring any penalty.
 - (a) details of due dates and specified amounts will be listed on the relevant rates notice in accordance with section 242 of the Act ("the Rates Notice").
 - (b) variations to those options for payment will be administered according to the conditions outlined on the front and reverse of the Rates Notice.
14. A concession will be provided to eligible residents who qualify under the NT Concession and Seniors Recognition Scheme.
15. A ratepayer and or charge payer who fails to abide by such conditions may be sued for recovery of the principal amount of the rates, charges and interest (if applicable) plus any expenses, costs or disbursements whatsoever incurred by Council in recovering or attempting to recover the rates, charges and interest, including but not limited to, debt collection agency fees and legal costs.

Rates Assessment Record Certification

I certify to the Council that, to the best of my knowledge, information and belief, the rates assessment record is a comprehensive record of all rateable land within the West Daly Region.

Matthew Eastham ASM

Chief Executive Officer,
West Daly Regional Council

Long Term Financial Plan

The Budget which has been developed for 2023-24 feeds into the long term financial planning of Council. This planning is restricted by a series of unknowns regarding community and commercial service related programs and contracts.

Commercial, user charges, and agency contracts represent a further revenue stream for the Council in its overall budget. These programs also assist by subsidising other core service activities of Council including administration, human resources, and infrastructure services. They also assist with revenue toward capital upgrades.

The sustainability of Council is dependent upon stable, long term grant funding arrangements with the Australian Government and with the Northern Territory Government. Changes in these arrangements and also in existing commercial and agency contracts have the potential to disrupt the Council's capacity to deliver its core services to the communities.

Key assumptions of the long-term financial plan:

- All current core services will continue to be provided by the Council.
- Grant-funded (community) services have been considered only where it is known that the funding is recurrent. Council has not been advised, at the time of preparing the long term financial plan, of what funding will be available for the next 4 financial years. Estimates are based on original arrangements provided to the Council, and an allowance for increases through CPI, or other known factors about significant events.
- There will be no significant adverse change in government policies impacting upon the operation of the Council.
- Overall CPI increases between 3% and 7.2% in the long term plan, acknowledging the high March 2023 ABS data for Darwin, which is assumed to stabilise over the four year period.
- Unless included into the long term plan, there are no additional major initiatives planned over the next four years outside this Regional Plan. This is due to major initiatives being wholly dependent on additional funding. There is currently no indication of significant increases that would enable other major initiatives to be considered.
- The repairs, maintenance, management and development of infrastructure is intended to continue at the same level as detailed in the current year budget with increases in line with the inflation figures used.



Long Term Financial Plan

		2023/24	2024/25	2025/26	2026/27
Income	Grants and contribution	\$10,456,712	\$11,212,012	\$11,548,373	\$11,894,823
	Interest/Investment Income	\$275,940	\$295,871	\$304,748	\$313,890
	Other Income	\$139,053	\$149,097	\$153,570	\$158,177
	Rates and Annual Charges	\$2,725,097	\$2,921,934	\$3,009,592	\$3,099,879
	User charges and fees	\$1,993,991	\$2,138,019	\$2,202,160	\$2,268,224
	Income Total	\$15,590,793	\$16,716,933	\$17,218,442	\$17,734,994
Expenditure	Council Committee and LA Allowances	\$19,313	\$20,279	\$21,293	\$22,357
	Council Committee and LA Expenses	\$18,467	\$19,390	\$20,360	\$21,378
	Elected Member Allowances	\$237,801	\$249,691	\$262,176	\$275,284
	Elected Member Expenses	\$56,075	\$58,879	\$61,823	\$64,914
	Employee benefit expenses	\$6,223,877	\$6,535,071	\$6,861,824	\$7,204,916
	Operational Expenses	\$3,677,186	\$3,861,045	\$4,054,097	\$4,256,802
	Repair and maintenance	\$1,002,137	\$1,052,244	\$1,104,856	\$1,160,099
	Contractor Materials and Labour	\$2,564,955	\$2,693,203	\$2,827,863	\$2,969,256
	Interest Expense	\$224,613	\$235,844	\$247,636	\$260,018
	Expenditure Total	\$14,024,424	\$14,725,645	\$15,461,926	\$16,235,024
Depreciation		\$1,354,202	\$1,394,828	\$1,408,776	\$1,422,864
Budgeted Surplus/Deficit		\$212,166	\$596,460	\$347,739	\$77,106

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In particular and without detracting in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a licence, any statement or intimation of approval made by any member or officer of the West Daly Regional Council

during the course of any meeting is not intended to be and is not taken as notice of approval from the West Daly Regional Council.

The West Daly Regional Council advises that anyone who has any application lodged with the West Daly Regional Council shall obtain and should only rely on written confirmation of the outcome of the application, and any conditions attaching to the decision made by the West Daly Regional Council in respect of the application.

Matthew Eastham ASM

Chief Executive Officer,
West Daly Regional Council

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